

# Workshop to Align Voluntary Codes of Business Ethics for the Biopharmaceutical Sector

Chinese Taipei July 10-11, 2012

#### **General Session: Opening Remarks**

Dr. Robert S.Q. Lai

Chairman, APEC SME Working Group &

Director-General, Small and Medium Enterprise Administration, Ministry of Economic Affairs, Chinese Taipei





#### **General Session: Opening Remarks**

Mr. Shi-Jeng Yang

Deputy Director-General, Agency Against Corruption
Ministry of Justice, Chinese Taipei





# General Session: Review of the Legal and Business Case for Biopharmaceutical Sector Code of Ethics

Mr. Shaharuddin Khalid

Deputy Commissioner

Malaysian Anti-Corruption Commission (MACC)





#### **APEC "Business Ethics for APEC SMEs" Initiative**

- Recognition that Small & Medium Enterprises (SMEs) can serve as an engine of economic growth as long as they are able to operate, trade, and innovate in ethical business environments
- APEC principles for voluntary codes of business ethics in sectors with a high concentration of SMEs
  - The Mexico City Principles for the Biopharmaceutical Sector
  - The KL Principles for the Medical Device Sector
  - The Hanoi Principles for the Construction & Engineering Sector





#### **APEC "Business Ethics for APEC SMEs" Initiative**

# <u>Principles endorsed by APEC Ministers (Foreign and Trade)</u> at the APEC Ministerial in November 2011 in Honolulu

"APEC High Level Policy Dialogue on Open Governance and Economic Growth" Chaired by U.S. Secretary of State Hilary Clinton (November 2011)

"We applaud the decision of the APEC SME Ministers at Big Sky, Montana in May 2011 to endorse the Kuala Lumpur Principles for Medical Device Sector Codes of Business Ethics. This set of principles for the region's medical devices industry is the first of its kind, and will improve the quality of patient care, encourage innovation, and promote the growth of SMEs that produce medical devices. We also congratulate the work of the APEC SME Working Group in establishing voluntary sets of ethics principles for the biopharmaceutical sector (the Mexico City Principles) and the construction and engineering sector (the Hanoi Principles). We endorse these three sets of principles and look forward to further APEC efforts to ensure that these principles have a practical impact for small and medium-sized companies."





#### **APEC "Business Ethics for APEC SMEs" Initiative**

"Actions to Address Barriers facing SMEs in Trading in the Region" Chaired by U.S. Trade Representative Ron Kirk (November 2011)

"Therefore, economies have committed to undertaking the following actions...Endorse principles for voluntary codes of business ethics in the construction and engineering, medical devices, and biopharmaceutical sectors to ensure open and transparent business environments..."

## Statement of 2012 Meeting of APEC Ministers Responsible for Trade Kazan, Russia (June 2012)

"We endorse the importance of initiatives in anti-corruption activities within APEC economies to strengthen trade and investment in the APEC region, particularly by promoting public-private partnerships in this sphere...We welcome continued APEC capacity building efforts to implement voluntary codes of business ethics and facilitate industry regulators and anti-corruption enforcement authorities to advance ethical collaborations in line with the APEC principles."





#### Why APEC Focused on Business Ethics

#### **Unethical behavior hurts economies:**

- Negative impacts on inflation
- Decreased GDP
- Currency depreciation
- Reduced foreign investment
- Undermined health systems

Source: Presentation by Dr. Philip Nichols (Professor of Legal Studies and Business Ethics at the Wharton School of Business) at the APEC Business Ethics for APEC SMEs Workshop in Gifu, Japan – September 2010.

#### **Unethical behavior hurts individual businesses:**

- Increases the costs of doing business (through bribes and penalties)
- Lowers sales growth and productivity
- Lowers the ability to enter new markets
- Constricts access to capital
- Over the long term undermines a company's financial growth

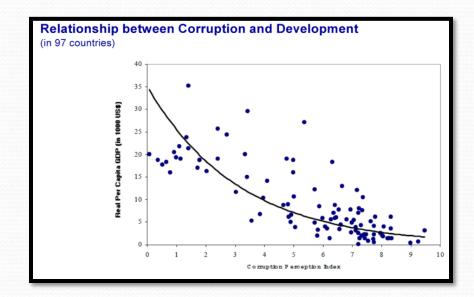




#### **Key Examples**

As the Government of Mexico explained at the May 2011 APEC SME Ministerial in Big Sky, Montana (USA), countries with higher perceived corruption tend to have lower real per capita GDP.

Source: World Bank.



And more than US\$1 trillion dollars are paid in bribes every year, meaning the cost of corruption is equal to a full THREE PERCENT of world GDP.

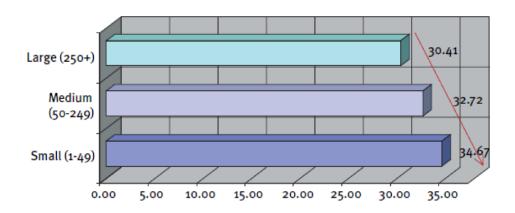
Source: World Bank Institute.





#### **Key Examples**

Corruption perceived as a major business obstacle by SMEs and large companies (in per cent)



- According to the Business Environment and Enterprise Performance Survey (BEEPS):
  - More than 70 per cent of SMEs in transition economies perceive corruption as an <u>impediment</u> to their business.
  - Almost 35 per cent of Small companies perceived corruption as a <u>major</u> <u>business obstacle</u>.





#### **Why APEC Developed Voluntary Codes of Ethics**

- Benefits APEC member economies
  - Provides a platform for effective industry self-regulation
  - Supports government enforcement and anti-corruption efforts
- Benefits businesses, especially resource-constrained SMEs
  - Provides companies with clarity and harmonization in rules and practices
  - Allows companies to compete across the region at a reduced cost
  - In the case of the biopharmaceutical and medical device sectors, facilitates ongoing innovation
- Benefits patients (in the case of the biopharmaceutical and medical device sectors)
  - Ethical collaborations fuel advances and promote access to life-saving medicines
  - Ethical collaborations ensure that decisions are made in the best interest of patients





# General Session: Review of the Legal and Business Case for Biopharmaceutical Sector Code of Ethics

**QUESTIONS?** 





### <u>General Session</u>: Review of The Mexico City Principles – A Voluntary Regional Approach Designed to Ensure Successful Code Adoption

Mr. Neil Pratt

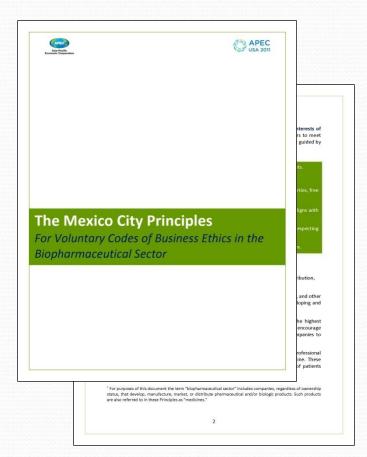
Assistant General Counsel,
Pharmaceutical Research and
Manufacturers of America (PhRMA)





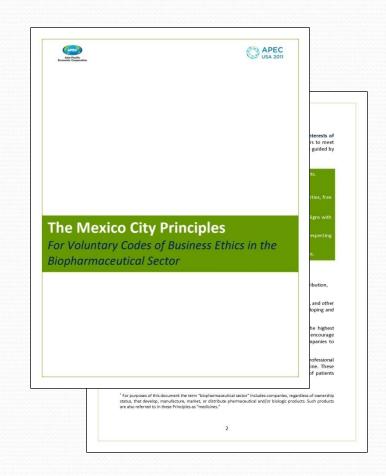
#### for Voluntary Codes of Business Ethics in the Biopharmaceutical Sector

- Recognizes that appropriate and ethical interactions help ensure medical decisions are made in the best interests of patients
- Calls upon the <u>entire</u> biopharmaceutical sector and eco-system to embrace aligned standards for ethical interactions, including:
  - Companies and industry associations
  - Healthcare professionals and organizations
  - Government regulators and anticorruption enforcement authorities



for Voluntary Codes of Business Ethics in the Biopharmaceutical Sector

- Drafted by 36 Expert Working Group Members from industry, government, civil society and academia from 14 APEC Economies in September 2011.
- APEC multi-year funding awarded to implement The Mexico City Principles
- Implementation supported by:
  - ➤ APEC Life Sciences Innovation Forum
  - ➤ APEC Health Working Group
  - ➤ APEC Anti-Corruption & Transparency Working Group
  - APEC Business Advisory Council (ABAC)



#### Biopharmaceutical Sector Codes of Ethics

**Healthcare and Patient Focus** means everything we do is intended to benefit patients.

**Integrity** means dealing ethically, honestly, and respectfully in everything we do.

**Independence** means to respect the need of autonomous decision-making of all parties, free from improper influence.

**Legitimate intent** means everything we do is for the right reasons, is lawful, and aligns with the spirit and values of these Principles.

**Transparency** means a general willingness to be open about our actions while respecting legitimate commercial sensitivities and intellectual property rights.

**Accountability** means a willingness to be responsible for our actions and interactions.





for Voluntary Codes of Business Ethics in the Biopharmaceutical Sector

#### **The Principles cover:**

- Interactions with Healthcare Professionals
- Promotional Information and Activities
- 3. Safety of Medicines
- 4. Symposia and Congresses
- Informational Presentations by Company Representatives
- 6. Entertainment
- 7. Educational Items and Gifts
- Support for Continuing Medical Education
- 9. Samples

- Consultant and Speaker Arrangements
- 11. Compliance Procedures and Responsibilities
- 12. Conduct and Training of Company Representatives
- 13. Public Sector Relations and Procurement
- 14. Clinical Trials
- 15. Company Donations for Charitable Purposes
- 16. Patient Organizations
- 17. Adherence to Principles

for Voluntary Codes of Business Ethics in the Biopharmaceutical Sector

Beyond companies and industry associations, the Principles also cover implementation by healthcare professional organizations and governments





### <u>General Session</u>: Review of The Mexico City Principles – A Voluntary Regional Approach Designed to Ensure Successful Code Adoption

#### Mr. Ivan Ornelas Diaz

Co-Chair, APEC Expert Working Group to Develop an APEC Voluntary Code of Ethics for the Biopharmaceutical Sector & Director of International Relations, Mexican Ministry of Economy





#### **WORKSHOP OBJECTIVE**

To Support Biopharmaceutical Sector Associations Align Codes of Business Ethics with The Mexico City Principles





#### WHY WE NEED THIS REGIONAL INITIATIVE

- It's a collective action, manifestation of APEC Ministers endorsement, and a pact by industry to encourage sustainability of the biopharmaceutical sector
- Standardize behavior among APEC economies in doing business in the biopharmaceutical sector
- Capacity building and strengthening accountability against unethical behavior, extending beyond industry to include healthcare professional organizations and governments





#### **WHY ARE WE HERE**

- To align voluntary codes of business ethics with The Mexico City Principles in a manner that is acceptable to all economies
- Make corruption and unethical behavior culturally and morally unacceptable in the biopharmaceutical sector throughout the APEC region





# General Session: Review of The Mexico City Principles – A Voluntary Regional Approach Designed to Ensure Successful Code Adoption

**QUESTIONS?** 





#### **Coffee Break**

10:15 - 10:30





# Panel Discussion Lessons Learned in the Biopharmaceutical Sector: Voluntary Code Implementation and SME Challenges

#### **AUSTRALIA - Mr Michael Schwager**

Head of Division
Industry and Small Business Policy Division (ISBP)

Department of Industry, Innovation, Science, Research

**& Tertiary Education** 

**Economic Cooperation** 



Australia: Lessons Learned in Prescription Medicines Industry Voluntary Code Implementation



## Scope of Australian Codes

- Codes aligned with Therapeutic goods sectors:
  - Prescription medicines (innovator, biotech & generic)
  - Non-prescription medicines
  - Complementary Medicines
  - Medical Devices
- Efforts to develop consistency across sector
  - Ethical Principles
  - Operational areas and Governance



# Scope of Australian Codes: Prescription medicines

- Address relationships between healthcare professionals and industry
- Focus is on ethical and transparent interactions
  - whether promotional or educational
- Concept of 'healthcare professionals' includes all who may prescribe, recommend, dispense
- Decision to prescribe, dispense or recommend a product must be in the best interests of a patient



## Who does the Code apply to?

- Mandatory for members of industry association
  - Medicines Australia & GMiA
- Voluntary for non-members raises issues of level playing field
- Codes include regular monitoring and enforcement of Code compliance
- Penalties and public reporting of breaches



## Challenges for SMEs

- Ensuring that Code compliance has senior management commitment – driven from the top
- Ensuring that all staff are aware of Code education & training
- Ensuring that all staff comply with Code internal approval & monitoring processes
- Ensuring there is a confidential process to raise a breach of the Code with management

#### **Panel Discussion:**

Lessons Learned in Biopharmaceutical Sector Voluntary Code Implementation and SME Challenges

HONG KONG, CHINA - Ms. Sabrina Chan

Executive Director
The Hong Kong Association of the Pharmaceutical Industry
(HKAPI)

**Economic Cooperation** 

#### **Panel Discussion:**

Lessons Learned in Biopharmaceutical Sector Voluntary Code Implementation and SME Challenges

**THE PHILIPPINES - Mr. Reiner Gloor** 

Executive Director
The Pharmaceutical and Healthcare Association
of the Philippines (PHAP)

**Economic Cooperation** 

# <u>Panel Discussion</u>: Lessons Learned in Biopharmaceutical Sector Voluntary Code Implementation and SME Challenges

#### Interactive Q&A and Discussion

- What are the opportunities and challenges your association has faced during implementation of a code of business ethics?
- How has your association worked with other key stakeholders to improve the ethical business environment in your local economy?
- What are the challenges facing small and medium enterprises in this process as well as best practice solutions to address them?





# Panel Discussion: Unique Legal, Cultural, and Industry Factors Prevailing in Developing Local Voluntary Codes

**INDONESIA - Mr. Johannes Setijono** 

Chairman
Indonesia Pharmaceutical Association (GP Farmasi)







## APEC WORKSHOP PANEL DISCUSSION



Presentation by: Drs. Johannes Setijono, Apt.

Chairman of GP Farmasi Indonesia (Indonesian Pharmaceutical Association)





#### **Introduction of GP Farmasi Indonesia**

- GP Farmasi is a non-profit organization that comprises of pharmaceutical companies in Indonesia. GP Farmasi was established in August 1969.
- GP Farmasi as a forum of communication and consultation with the government and other related parties on matters of drug production, distribution and services.
- The membership is divided into 4 sectors:

Sector	TOTAL
Industry	239
Distribution/Wholesalers	2300
Pharmacy	3193
Drug Store	2289

Source: GP Farmasi Data, 2011

### GP Farmasi Indonesia issued Code of Ethics and the Conduct of pharmaceutical business in 2003

- Set a high standard for pharmaceutical industry in carrying out marketing activities of ethical products, include:
  - ✓ Information and narratives of pharmaceutical product
  - ✓ Medical Representative
  - ✓ Symposium, congress and continuous medical education
  - ✓ Donations to the health professions
  - ✓ Printed goods for promotion/advertising
  - ✓ Etc.

#### Government approach in implementing Code of Conduct

 The government initiated mutual agreement of ethical drug promotion between GP Farmasi and Indonesian Medical Association (Ikatan Dokter Indonesia - IDI) in 2007



#### Ethical drug promotion and mutual agreement between the GP Farmasi Indonesia and IDI (Indonesian Doctors Association):

In relation with drugs promotion, the doctor is prohibited to dictate their patients to buy particular medicine because they have received commissions from certain pharmaceutical companies.

In attending scientific meetings, any support given by pharmaceutical companies to the doctor should not be binding with the obligation to promote or prescribe any certain product.

Pharmaceutical companies may provide sponsorship to a doctor on an individual basis in continuing medical education, which is only covered for the cost of registration, accommodation and transportation.



#### Ethical drug promotion and mutual agreement between the GP Farmasi Indonesia and IDI (Indonesian Doctors Association):

Pharmaceutical companies are prohibited in giving honorarium and/or allowances to a physician to attend continuing medical education, unless the physician is acted as a speaker or a moderator.

In case of donations to the medical profession, pharmaceutical companies should not offer any gifts /rewards, incentives, donations, and other similar forms, which is associated with their professional capacity in prescribing of particular drug / product of specific company.

Donations or gifts from pharmaceutical companies are limited for medical and professional organizations and not given to individual physicians.

Indonesian Medical Association (*Ikatan Dokter Indonesia - IDI*) (including specialist organizations and other organizations within *IDI*) must arrange and verify the official activities of the organization, particularly related to sponsorship or funding of GP Farmasi Indonesia members and coordinate with GP Farmasi Indonesia to conduct the follow-up action.

#### **Unique Legal**

#### Code of Conduct Pharmaceutical Business Indonesia (2003)

- GP Farmasi form code of ethics council in order to control and supervise code of conduct implementation of pharmaceutical business in Indonesia
- It applies to all GP Farmasi members, especially for industry and distribution sector (e.g. marketing-related)
- Formation of a code of ethics committee to supervise code of conduct pharmaceutical business implementation in Indonesia

#### Opportunities & Constraints

 Moral sanction imposed (e.g. Letter of warning or expelled from membership) will not reduce infringing code of conduct as very difficult to prove

#### **Best Practice Solutions**

 Promote and socialize regulation No. 51/2009 (Section 24) regarding pharmacist practice in allowing changes from branded into generic drugs





# Panel Discussion: Unique Legal, Cultural, and Industry Factors Prevailing in Developing Local Voluntary Codes

PERU – Mr. Mario Mongilardi

President

COMSALUD – Lima Chamber of Commerce







Asia-Pacific Economic Cooperation

WORKSHOP TO ALIGN VOLUNTARY CODES OF BUSINESS ETHICS FOR THE BIOPHARMACEUTICAL SECTOR

Grand Formosa Regent Taipei Taipei, Chinese Taipei July 10-11, 2012



#### **PERU**





#### **MAIN INDICATORS - 2011**

**GDP:** US\$ 167,000 MILLIONS

POPULATION: 30.4 MILLIONS

INFLATION: 4.7%

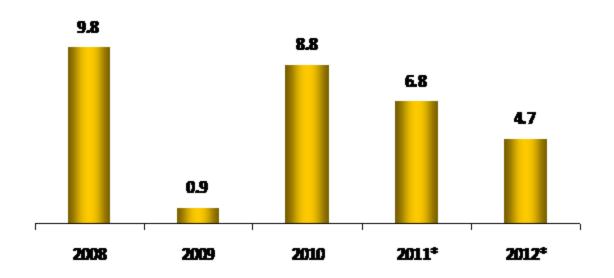
EXPORTS: US\$ 44.6 MILLIONS

IMPORTS: US\$ 36.6 MILLIONS

SOURCE: IMF

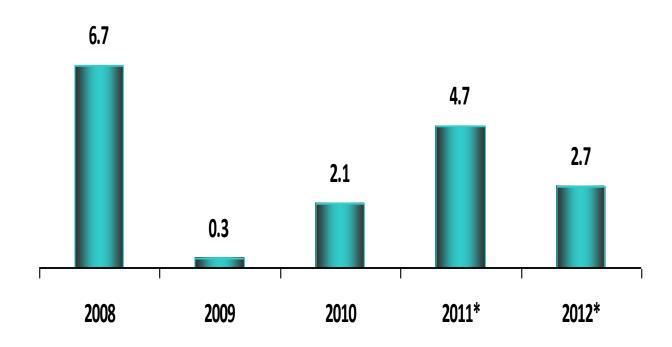


#### **GDP GROWTH**



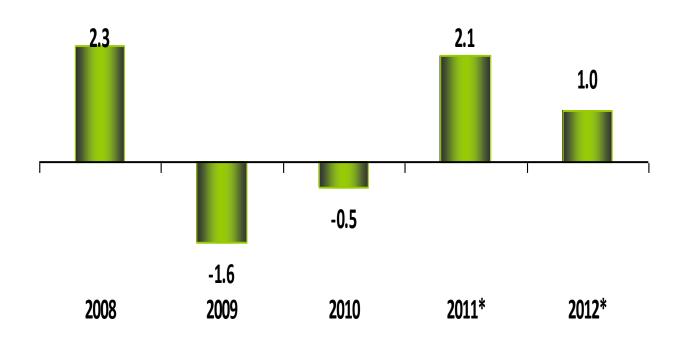


#### INFLATION





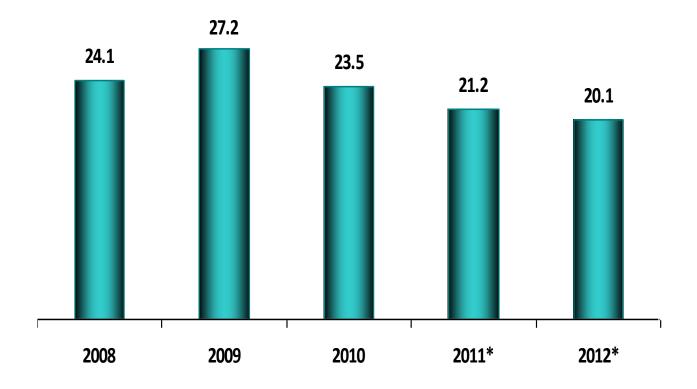
#### FISCAL BALANCE



NOTE: % OF GDP **SOURCE: IMF** 



#### **PUBLIC DEBT**



NOTE: % OF GDP SOURCE: IMF





### Cámara de Comercio de Lima



#### LIMA CHAMBER OF COMMERCE

- Founded in 1888, more than 124 years
- Membership: 10,500 companies
- Not compulsory, voluntary membership
- 84.6 % of members have less than 50 employees
- 61.5 % of members have less than 10 employees
- National coverage through PeruCamaras (61 Local Chambers of Commerce)
- ISO 9001 Certification



#### LIMA CHAMBER OF COMMERCE

THE LIMA CHAMBER OF COMMERCE IS ORGANIZED IN 14 COMMITTEES.

COMSALUD IS THE LARGEST OF THESE COMMITTEES.

IT IS ALSO THE LARGEST TRADE ASSOCIATION WITHIN THE HEALTH SECTOR.

COMSALUD MEMBERS ARE MANUFACTURERS AND IMPORTERS OF PHARMACEUTICAL PRODUCTS AND MEDICAL DEVICES.



**Training Center for SEs** Support to take **INFOSIE (IEDEP)** advantage of **Master Conference Program (LCC-ESAN)** business growth **Legal Assistance Center for SEs Business Contacts Development Training** Family Business Program LCC - IDB **Business and Convention Center Updated information** Legal and labor advisory 4 decentralized facilities for services **SEs sell to the government Program** 





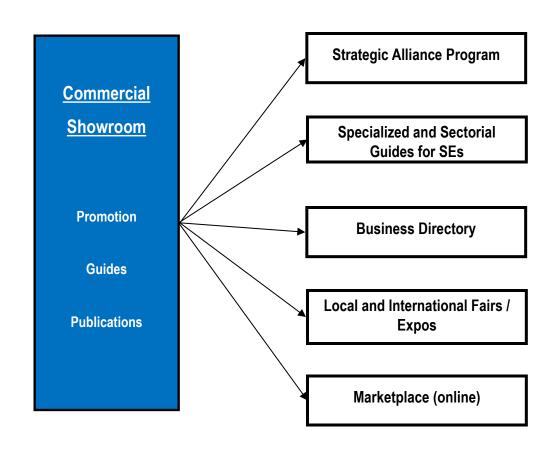














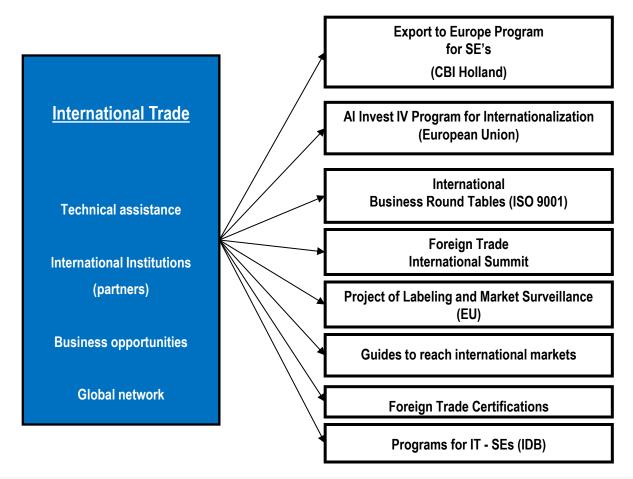


















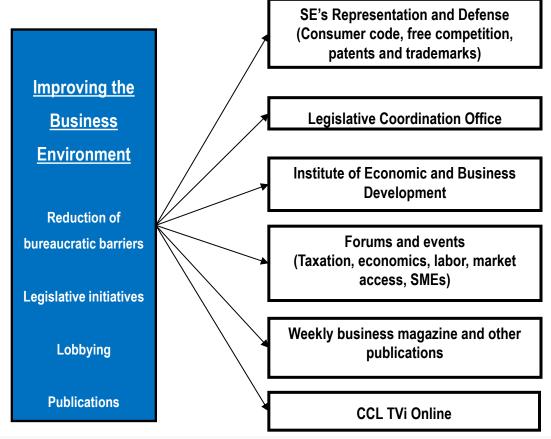


























#### PHARMA MARKET

#### **PERU**

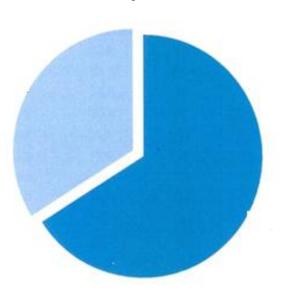




#### PHARMACEUTICAL MARKET

o 2011: US\$ 1,400 MILLIONS

o 34% IMPORTS



66% LOCAL



#### PHARMACEUTICAL IMPORTS

o 2011: US\$ 384.3 MILLIONS





#### **PERU**





#### THE PERU EXPERIENCE:

- IN A COMPETITIVE ENVIRONMENT, THE LACK OF CODES OF ETHICS MIGHT STIMULATE QUESTIONABLE COMMERCIAL PRACTICES.
- IF THE SECTOR IS NOT SELF REGULATED, THE POLITICIANS WITH COVER THAT SPACE.



- IF THIS HAPPENS, SUCH REGULATIONS ARE NOT ALWAYS BASED ON TECHNICAL ASPECTS.
- CONSUMERS NORMALLY SUPPORT SUCH KIND OF REGULATIONS.
- THIS IS NOT GOOD FOR THE BUSINESS, PATIENTS AND HEALTH PROFESSIONALS.



- COMSALUD BOARD DECIDED TO ADOPT A VOLUNTARY COMMERCIAL ETHIC CODE, BASED ON BRUNEI SUGGESTIONS FOR MEDICAL DEVICES.
- ITS MEMBERS WILL SIGN THE CODE THIS MONTH IN A PUBLIC CERENOMY. THEY WILL RECEIVE A CORRESPONDING CERTIFICATE.
- COMPANIES SIGNING THE CODE ARE ALLOWED TO SAY SO IN ITS PUBLICITY.



- COMSALUD ALSO APPOINTED AN ETHIC COMMISSION TO FOLLOW UP COMPLIANCES TO THE CODE AND RESOLVE RELATED DISPUTES.
- THE COMMISSION SHOULD HAVE CREDIBILITY AND INDEPENDENCE. IT SHOULD BE ALSO ACCEPTED BY THE SIGNING COMPANIES.
- COMSALUD APPOINTED A COMMISSION FORM BY EX PRESIDENTS.

#### **Panel Discussion:**

Unique Legal, Cultural, and Industry Factors
Prevailing in Developing Local Voluntary Codes

THE PHILIPPINES - Mr. Tomas M. Agana III

President
The Philippine Chamber of the Pharmaceutical Industry
(PCPI)





#### <u>Panel Discussion</u>: Unique Legal, Cultural, and Industry Factors Prevailing in Developing Local Voluntary Codes

#### Interactive Q&A and Discussion

- What are the unique legal, cultural, and industry factors both opportunities and constraints that impact code of ethics development and implementation in your local economy?
- How has your association responded to these unique factors and where do constraints still remain?
- What are best practice solutions to these constraints?





#### **Lunch Break**

12:30 - 13:30





## Breakout Session: Aligning Voluntary Codes with The Mexico City Principles

13:30-17:00





## Aligning Voluntary Codes with The Mexico City Principles

#### **Key Breakout Session Discussion Points:**

- Overview of local association's operating environment, including existing codes of ethics (e.g. medical, hospital, and distributors), existing government guidelines and regulations, and voluntary industry action in other sectors.
- Maturity and independence of local association
- Biopharmaceutical industry presence and business arrangements in the economy
- Current local economy anti-bribery law and policy





### General Session: Report Out from Breakout Sessions

17:00 - 17:30







## Workshop to Align Voluntary Codes of Business Ethics for the Biopharmaceutical Sector

Chinese Taipei July 10-11, 2012

#### **General Session: Opening Remarks**

Ms. Lynn Costa

Project Overseer &

&
Senior Trade Development Advisor
U.S. Department of Commerce





## Breakout Session: Aligning Voluntary Codes with The Mexico City Principles

9:15-12:00





# Aligning Voluntary Codes with The Mexico City Principles

#### **Key Breakout Session Discussion Points:**

- Detailed review of The Mexico City Principles
- Identify governance and stakeholder process to develop, customize and adopt/update a code of business ethics
- Develop association plan of action, timeline, and resource needs





# General Session: Report Out from Breakout Sessions

12:00 - 12:30





### **Lunch Break**

12:30 - 13:30





# Breakout Session: Aligning Voluntary Codes with The Mexico City Principles

13:30-16:30





# Aligning Voluntary Codes with The Mexico City Principles

#### **Key Breakout Session Discussion Points:**

- Detailed review of The Mexico City Principles
- Identify governance and stakeholder process to develop, customize and adopt/update a code of business ethics
- Develop association plan of action, timeline, and resource needs





# General Session: Report Out from Breakout Sessions

16:30 - 17:00





# General Session: Closing Remarks on Next Steps and Tracking Progress

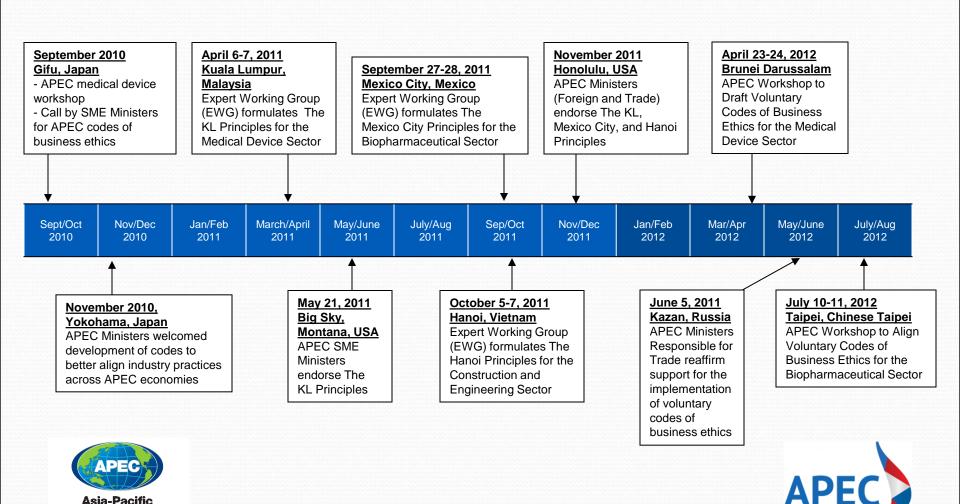
Ms. Lynn Costa

Project Overseer
&
Senior Trade Development Advisor
U.S. Department of Commerce





# What we have achieved in 18 months: From Gifu (Oct 2010) to Taipei (July 2012)



**Economic Cooperation** 

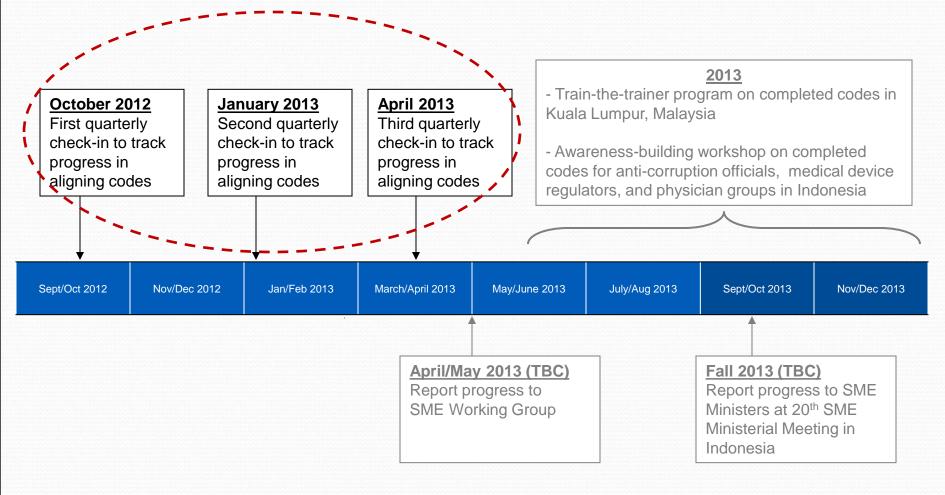
# What we will achieve in the NEXT 16 months: From Taipei (July 2012) to Indonesia (2013)

#### 2013 - Train-the-trainer program on completed codes in October 2012 January 2013 **April 2013** Kuala Lumpur, Malaysia First quarterly Second quarterly Third quarterly check-in to track check-in to track check-in to track - Awareness-building workshop on completed progress in progress in progress in codes for anti-corruption officials, medical device aligning codes aligning codes aligning codes regulators, and physician groups in Indonesia March/April 2013 Sept/Oct 2012 Jan/Feb 2013 May/June 2013 July/Aug 2013 Sept/Oct 2013 Nov/Dec 2012 Nov/Dec 2013 April/May 2013 (TBC) Fall 2013 (TBC) Report progress to SME Report progress to **SME Working Group** Ministers at 20th SME Ministerial Meeting in Indonesia





### What we will need from YOU







### How we propose conducting quarterly check-in process to prepare for the train-the-trainer

Using a quarterly questionnaire that asks:

Milestone 1: Code aligned with The Mexico City Principles

- Do you have a completed code? Indicate the elements of The Mexico City Principles that your completed code covers.
- If you do not have a completed code, then do you have a draft code? Indicate the elements of The Mexico City Principles that your draft code covers. What is your plan and timeline to develop a completed code?





#### Milestone 2: Code approved/endorsed by association

- Where is your association in the process of approving/endorsing the code (or revisions to the code)?
  - Not in progress Why not? What challenges are you facing?
  - In progress Please describe (i.e., on upcoming agenda)
  - Completed





#### Milestone 3: Preparedness to implement the code

- How prepared does your association feel to move to implementing your code, for example to training your member companies on compliance programs and best practices?
  - Very prepared
  - Somewhat prepared
  - Not very prepared
  - Not prepared at all

Progress measured against survey results sent in prior to APEC Workshop in Taipei





### Our GOAL is that by Spring 2013....

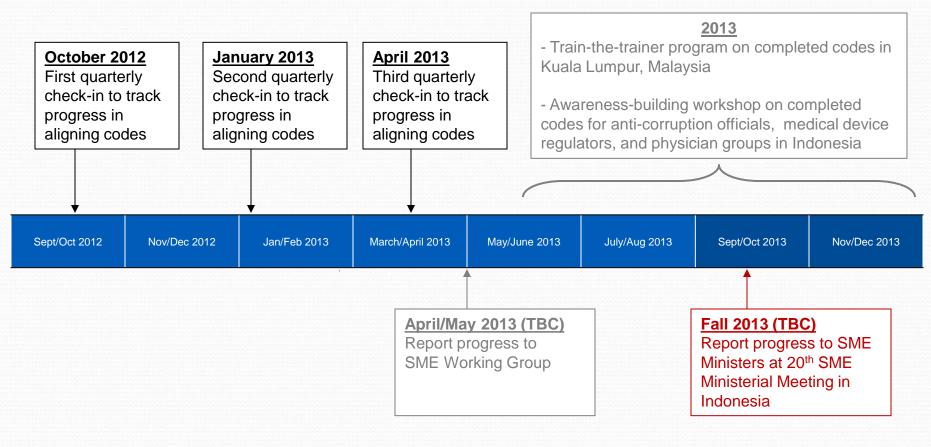
#### Associations from all APEC member economies will:

- ✓ **Achieve Milestone 1:** Code aligned with The Mexico City Principles
- ✓ Achieve Milestone 2: Code endorsed/approved by association
- ✓ **Achieve Milestone 3:** Very prepared to move to implementing its code, specifically for the 2013 Kuala Lumpur train-the-trainer workshop





# Associations that meet all milestones will be recognized at the SME Ministerial







### **Public-Private Implementation Group**

The Public/Private Implementation Group will serve as the Secretariat and advisory body for the quarterly check-in process. The four members would:

1) review and approve the quarterly survey; 2) review survey results;

3) request mentors give extra support to those associations falling behind; and 4) help the Project Overseer (Lynn) report progress to the SME Ministers and Working Group. Members include:

#### **Public:**

- Lynn Costa
- Ivan Ornelas Diaz

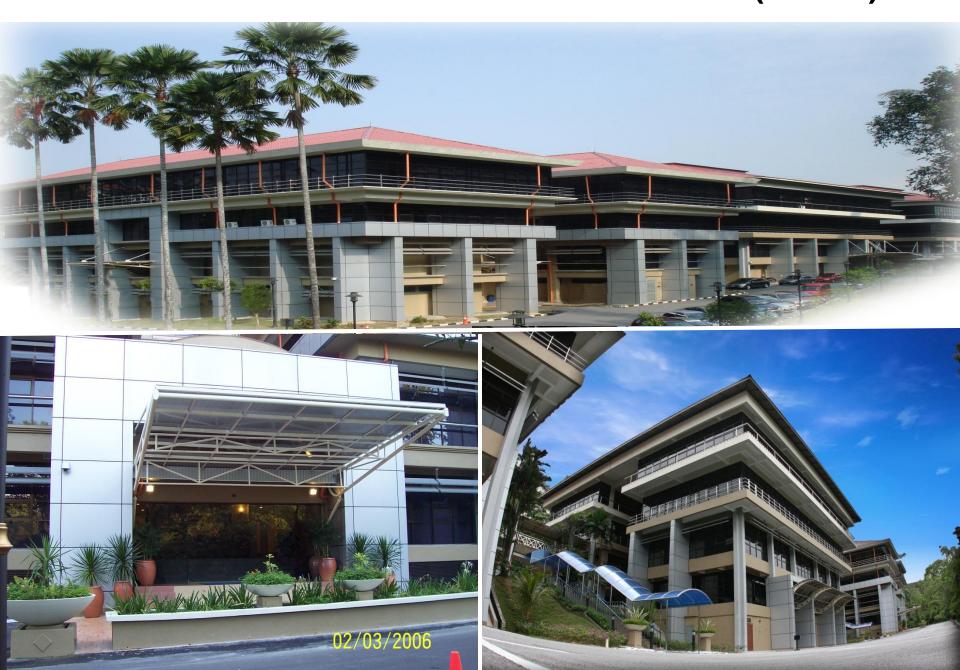
#### **Private:**

- Sabrina Chan (TBC)
- Sabina Sudan (TBC)





### MALAYSIA ANTI-CORRUPTION ACADEMY (MACA)



### **FACILITIES**

**Conference Hall** 

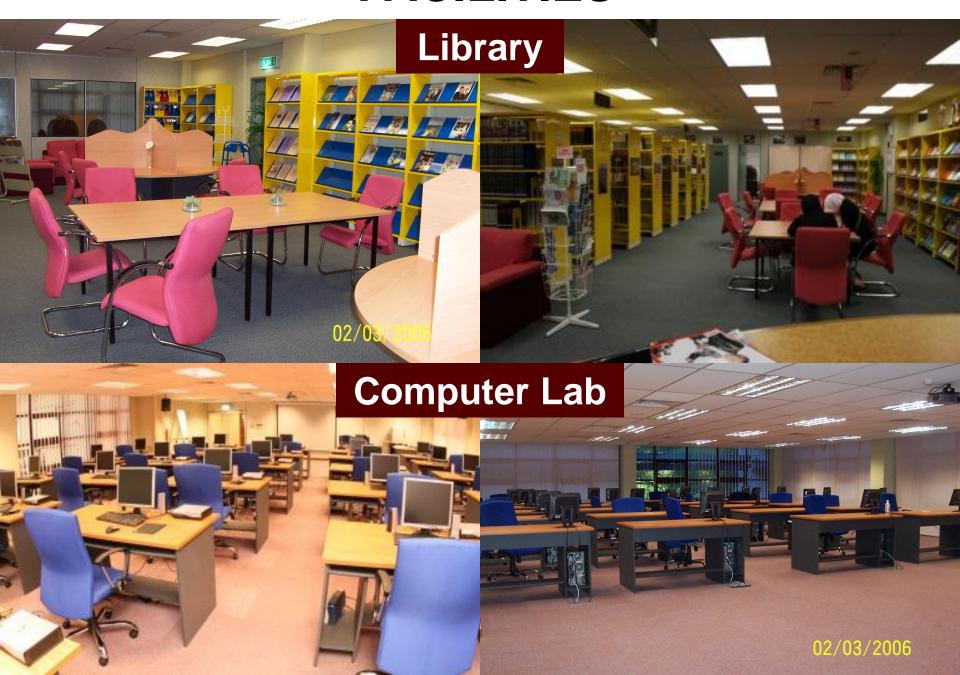
**Lecture Hall** 







### **FACILITIES**





#### MACA – ACCOMODATION











#### **ROOMS:**

20 suites30 deluxe20 twin sharing8 dorms

